To Whom It May Concern:

I am writing this letter as a response to the formal request of Mr. Justin Heather for me to serve as a reference for his application. I understand that Mr. Heather is considered by the New Hampton University for the selection of candidates to the Graduate Research program.

I have known Mr. Justin Heather for the past four years of his stay in the university taking the post of Professor in World History Studies. I can personally attest his exceptional performance and his good work ethics. During his teaching career in the university, he is known to be a great teacher and an excellent motivator of his students. In fact, he was able to produce six licensure exam top qualifiers under his guidance.

In terms of work ethics, Mr. Justin Heather is very aware of the importance of time and quality. He was never late on his classes and ensures that his students are able to understand what he was teaching. His teaching attitude is also a role model for other professors he is working with.

If you have further questions about Mr. Justin Heather, please feel free to contact me at my office number.

Sincerely,

Josh Gardner Ph.D.

Dean – College of Arts and Letters

Fort Worth University